POSTAL VOTING FORM

for Ambu A/S' annual general meeting on Wednesday, 2 December 2026 at 3:00 pm (CET)

The undersigned hereby submits the following postal vote for the convened annual general meeting in Ambu A/S, to be held on Wednesday, 2 December 2026 as provided below:

Please tick the relevant box 'IN FAVOUR', 'AGAINST' or 'ABSTAIN' to indicate how you want to vote, or vote online at www.ambu.com/agm. Postal votes cannot be revoked.

Items on the agenda		In favour	Against	Abstain	Board of Directors' recommendation
2.	Presentation of the Annual Report and the consolidated financial statements for adoption	☐	☐	☐	IN FAVOUR
3.	Presentation for adoption of the Remuneration Report	☐	☐	☐	IN FAVOUR
4.	Proposal by the Board of Directors on the appropriation of profit in accordance with the adopted Annual Report	☐	☐	☐	IN FAVOUR
5.	Approval of the Board of Directors' remuneration for the financial year 2026/27	☐	☐	☐	IN FAVOUR
6.	Election of Chair of the Board of Directors Re-election of Jørgen Jensen	☐	■	☐	IN FAVOUR
7.	Election of Vice Chair of the Board of Directors Re-election of Shacey Petrovic	☐	■	☐	IN FAVOUR
8.	Election of other members of the Board of Directors				
	a) Re-election of David Hale	☐	■	☐	IN FAVOUR
	b) Re-election of Simon Hesse Hoffmann	☐	■	☐	IN FAVOUR
	c) Re-election of Susanne Larsson	☐	■	☐	IN FAVOUR
	d) Re-election of Michael del Prado	☐	■	☐	IN FAVOUR
	e) Election of Jose Ignacio Abia Buenache	☐	■	☐	IN FAVOUR
9.	Election of auditor: Re-election of EY Godkendt Revisionspartnerselskab	☐	■	☐	IN FAVOUR
10.	Proposals from the Board of Directors				
10.1.	Reduction of the company's share capital for the purpose of cancelling own shares	☐	☐	☐	IN FAVOUR
10.2.	Update of the Remuneration Policy	☐	☐	☐	IN FAVOUR
11.	Authorization to the Chair of the meeting	☐	☐	☐	IN FAVOUR

If the postal vote is dated and signed, but otherwise left incomplete, it will be considered a postal vote given in accordance with the Board of Directors' recommendations as set out above. If the postal vote is only partially completed, the vote will be cast in accordance with the Board of Directors' recommendation in respect of the agenda items not completed.

If a new or amended proposal is submitted, the postal vote will be taken into consideration if the objective of the new or amended proposal is substantially the same as the original proposal as reasonably determined by the Board of Directors.

The postal vote applies to shares owned by the undersigned at the date of registration, determined on the basis of the number of shares held by that shareholder as registered in the register of shareholders and on any notice of ownership received by the company for the purpose of registration in the register of shareholders before the end of the date of registration.

Postal votes cannot be revoked.

Shareholder name:	
Address:	
City and zip code:	
If any, custody account/VP reference no.:	
Signature and date	

This postal vote must be submitted to Euronext Securities, Nicolai Eigtveds Gade 8, 1402 Copenhagen K, Denmark, by latest **Tuesday, 1 December 2026 at 12.00 pm (CET),** either by regular letter or by returning this form by email to CPH-investor@euronext.com. Electronic postal votes can also be submitted via Euronext Securities' website: www.euronext.com/cph-agm or via Ambu's website: www.ambu.com/agm.