PROXY FORM

for Ambu A/S' annual general meeting on Wednesday, 2 December 2026 at 3:00 pm (CET)

The undersigned hereby grants proxy to attend and vote on my behalf at the convened annual general meeting in Ambu A/S, to be held on Wednesday, 2 December 2026 as provided below:

Please tick box A) or B) or C) or grant proxy online at www.ambu.com/agm:

A) ☐ Proxy is granted to a named third party: _____

Please state name and address of proxy (BLOCK LETTERS)

or

B) ☐ Proxy is granted to the Board of Directors (or order) to vote in accordance with the Board of Directors' recommendations as specified in the form below.

or

C) ☐ Instructive proxy is granted to the Board of Directors (or order) to vote as indicated below. Please tick the relevant box 'IN FAVOUR', 'AGAINST' or 'ABSTAIN' to indicate how you want to vote.

Items on the agenda		**In favour**	**Against**	**Abstain**	**Board of Directors' recommendation**
2.	Presentation of the Annual Report and the consolidated financial statements for adoption	☐	☐	☐	IN FAVOUR
3.	Presentation for adoption of the Remuneration Report	☐	☐	☐	IN FAVOUR
4.	Proposal by the Board of Directors on the appropriation of profit in accordance with the adopted Annual Report	☐	☐	☐	IN FAVOUR
5.	Approval of the Board of Directors' remuneration for the financial year 2026/27	☐	☐	☐	IN FAVOUR
6.	Election of Chair of the Board of Directors				
	Re-election of Jørgen Jensen	☐	■	☐	IN FAVOUR
7.	Election of Vice Chair of the Board of Directors				
	Re-election of Shacey Petrovic	☐	■	☐	IN FAVOUR
8.	Election of other members of the Board of Directors				
	a) Re-election of David Hale	☐	■	☐	IN FAVOUR
	b) Re-election of Simon Hesse Hoffmann	☐	■	☐	IN FAVOUR
	c) Re-election of Susanne Larsson	☐	■	☐	IN FAVOUR
	d) Re-election of Michael del Prado	☐	■	☐	IN FAVOUR
	e) Election of Jose Ignacio Abia Buenache	☐	■	☐	IN FAVOUR
9.	Election of auditor:				
	Re-election of EY Godkendt Revisionspartnerselskab	☐	■	☐	IN FAVOUR
10.	Proposals from the Board of Directors				
10.1.	Reduction of the company's share capital for the purpose of cancelling own shares	☐	☐	☐	IN FAVOUR
10.2.	Update of the Remuneration Policy	☐	☐	☐	IN FAVOUR
11.	Authorization to the Chair of the meeting	☐	☐	☐	IN FAVOUR

If the proxy is dated and signed but otherwise left incomplete, the proxy is regarded as having been granted to the Board of Directors to vote in accordance with its recommendations as specified in the form above. If the proxy is only partially completed, the vote will be cast in accordance with the Board of Directors' recommendation in respect of the agenda items not completed.

The proxy applies to all items discussed at the annual general meeting. If new proposals for voting are made, including proposals for amendments or proposals for candidates up for voting which are not included on the agenda, the proxy holder will vote on your behalf as he or she deems proper.

The proxy applies to shares owned by the undersigned at the date of registration, determined on the basis of the number of shares held by that shareholder as registered in the register of shareholders and on any notice of ownership received by the company for the purpose of registration in the register of shareholders before the end of the date of registration.

Shareholder name:	
Address:	
City and zip code:	
If any, custody account/VP reference no.:	
Signature and date	

This proxy form must be submitted to Euronext Securities A/S, Nicolai Eigtveds Gade 8, 1402 Copenhagen K, Denmark, by the latest **Friday, 27 November 2026 at 11:59 pm (CET)**, either by regular letter or by returning this form by email to CPH-investor@euronext.com. Proxy can also be granted via Euronext Securities' website: www.euronext.com/cph-agm or via Ambu's website: www.ambu.com/agm.